

免責聲明

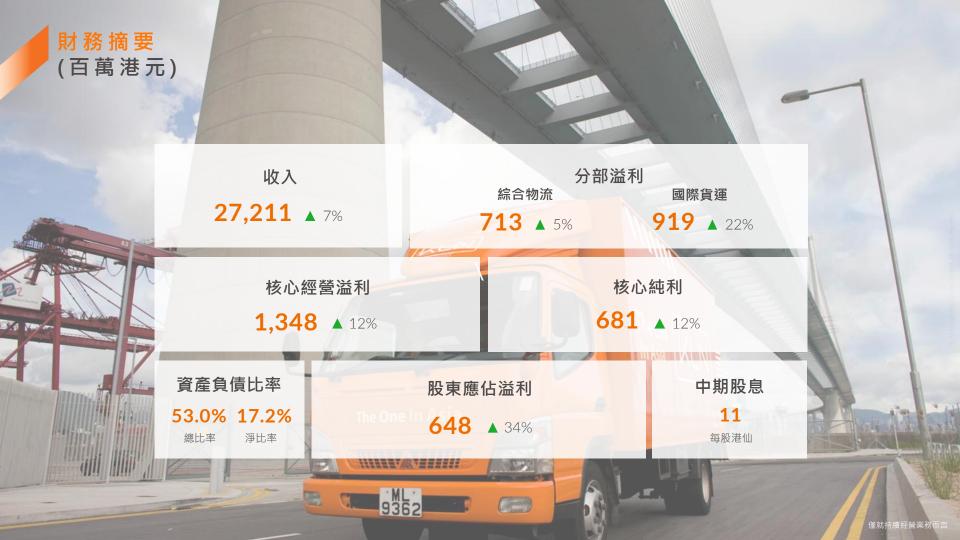
This presentation was prepared for reference and general information purposes only. This presentation is not intended to and does not constitute investment advice, recommendation, invitation or offer to enter into, any agreement to purchase, acquire, dispose of, subscribe for, underwrite or in any other way, deal with any securities, shares, debentures or structured products.

The information contained in this presentation comprises extracts of operational data and financial information of the Company. The information is included solely for this presentation and certain information has not been independently verified. No representation or warranty, expressed or implied, is made with respect to, and no reliance should be placed on, any discussion, materials and information provided in and during the presentation (collectively, the "Information") as to their accuracy, completeness, validity, timeliness, correctness, or fairness. It is not the intention to provide, and you may not rely on the Information as providing, a complete or comprehensive analysis of the Company's financial or trading position or prospects. Potential investors and shareholders of the Company are particularly reminded that any reference to past performance should not be taken as an indication of future performance. The Information (including without limitation all estimates, forecasts, projections, expectations, outlooks and opinions contained in this presentation) is subject to change without notice. This presentation may not contain all material information concerning the Company and is not intended to provide the sole basis of any evaluation of the Company and its subsidiaries or the securities discussed herein.

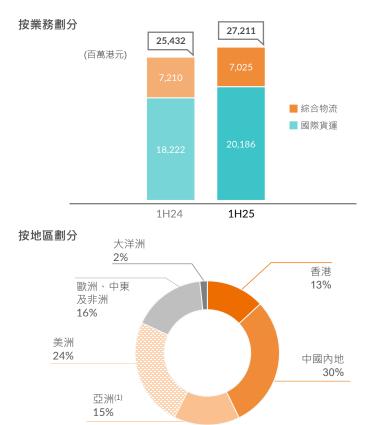
This presentation may contain forward-looking statements, forecasts and/or projections. Statements that are not historical facts, including statements about the Company's belief and expectations are forward-looking statements. Any forward-looking statements, forecasts and projections contained in this presentation are based on certain assumptions and expectations of future events (which may or may not be included in this presentation) regarding the Company's present and future business strategies and the environment in which the Company will operate, and must be read together with those assumptions. The Company does not guarantee that these assumptions and expectations are accurate or will be realized. Actual future performance, outcomes and results may differ materially from those expressed in such forward-looking statements, forecasts and projections as a result of a number of risks, uncertainties and assumptions. Although the Company believes that such forward-looking statements, forecasts and projections are based on reasonable assumptions, it can give no assurance that such expectations will be met. None of the Company, nor any of its holding companies, subsidiaries, associated undertakings, joint ventures, controlling persons or affiliates, or any of their respective directors, officers, partners, employees, agents, advisors or representatives (collectively, the "Affiliates and Representatives") assumes any responsibility to update any forward-looking statements, forecasts and projections or to adapt them to future events or developments.

In no event shall the Company, or any of the Affiliates and Representatives have any liability or responsibility whatsoever (whether directly or indirectly, expressly or by implication, in contract, tort, by statute or otherwise) for any decisions taken based upon this presentation, the Information or for any loss howsoever arising from any use of or reliance upon the whole or any part(s) of this presentation (including without limitation, any forward-looking statements) or the Information or otherwise arising in connection with this presentation or the Information.





收入



同	比變化
---	-----

總計	25,432	27,211	+7%
大洋洲	418	456	+9%
歐洲、中東及非洲	3,310	4,480	+35%
美洲	6,092	6,619	+9%
亞洲 ⁽¹⁾	3,715	4,022	+8%
中國內地	8,457	8,070	-5%
香港	3,440	3,564	+4%
(百萬港元)	1H24	1H25	同比

健脉持續經営業務III (1)亞洲 (大中華地區除

分部溢利綜合物流

同比變化

(百萬港元)	1H24	1H25	同比
香港	256	239	-7%
中國內地	205	195	-5%
亞洲 ⁽¹⁾	209	266	+27%
大洋洲	11	13	+23%
總計	681	713	+5%

按地區劃分



- 受香港和中國內地消費模式轉變,以及B2B需求疲軟影響
- 實施多項成本控制措施,包括協商新合同及精簡勞動力人手
- 亞洲其他地區表現推動整體盈利能力提升·當中泰國KLN Seaport和 南亞業務表現尤其亮眼

僅就持續經營業務而言 ⁽¹⁾亞洲 (大中華地區除外)

分部溢利

國際貨運

同比變化

(百萬港元)	1H24	1H25	同比
香港	33	20	-41%
中國內地	298	378	+27%
亞洲 ⁽¹⁾	139	165	+19%
美洲	207	229	+11%
歐洲、中東及非洲	54	102	+90%
大洋洲	21	25	+18%
總計	752	919	+22%

按地區劃分



- 通過提供靈活的多式聯運服務,應對全球貿易變化
- 捕捉供應鏈重塑及亞洲區內貿易增長所帶來的機遇
- 以工業項目物流為戰略重心,推動歐洲、中東和非洲市場增長

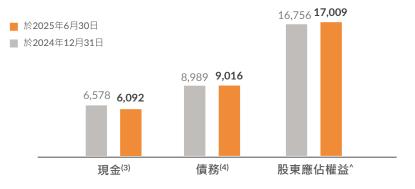
僅就持續經營業務而言 (1)亞洲 (大中華地區除外)

股東應佔溢利 (百萬港元)

1321	2 / / /	N	
	1H24	1H25	同比
來自持續經營業務			
• 核心純利	606	681	+12%
投資物業公允價值之變動 (已扣除遞延稅項)	(3)	(28)	
股東和永續可換股證券持有人應佔溢利 (不包括已終止經營業務產生的業績)	603	653	+8%
永續可換股證券持有人應佔溢利	(13)	(5)	
股東應佔來自持續經營業務之溢利	590	648	+10%
來自已終止經營業務			
• 已終止經營業務所產生經營虧損(2)	(105)	-	
股東應佔溢利	485	648	+34%

(2) 撇除於二零二四年上半年之分派/終止本集團快遞業務之一次性收益

現金、債務和權益(百萬港元)



負債比率	2024 12月31日	2025 6月30日
息稅折舊攤銷前利潤/銀行利息	8.22x	9.05x
債務/息稅折舊攤銷前利潤	2.1x	1.88x
資產負債比率	2024 12月31日	2025 6月30日
總比率	53.6%	53.0%
淨比率	14.4%	17.2%
自由現金流	2024 6月30日	2025 6月30日
	585	1,297

3現金及銀行結存 (4)銀行貸款與透支總額 ^包括永續可換股證券持有人應佔權益



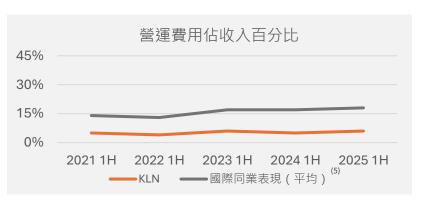


謝謝!











數據來自彭博和KLN的公開財務報告 (5) 國際同業包括歐洲、亞洲和美洲的企業 (6) KLN的數據包括已終止經營業務



附錄二:合併中期收益表

	截至六月三十日止六個月	
	未經審核	未經審核
	二零二五年	二零二四年
	千港元	千港元
持續經營業務		
收入	27,211,248	25,432,488
直接經營費用	(24,277,775)	(22,914,125)
毛利	2,933,473	2,518,363
其他收入及收益淨額	76,889	40,171
行政費用	(1,596,588)	(1,319,131)
未計投資物業公允價值變動前之經營溢利	1,413,774	1,239,403
投資物業公允價值之變動	(37,580)	(4,515)
經營溢利	1,376,194	1,234,888
融資費用	(267,322)	(285,884)
應佔聯營公司及一間合營企業業績	29,624	53,772
除稅前溢利	1,138,496	1,002,776
稅項	(317,640)	(260,393)
來自持續經營業務之期內溢利	820,856	742,383
已終止經營業務:	_	157,771
來自己終止經營業務之期內溢利		
期內溢利	820,856	900,154
應佔溢利/(虧損):		
• 本公司股東		
來自持續經營業務	648,208	589,956
來自已終止經營業務	_	241,167
來自持續經營業務	167,782	139.557
來自己終止經營業務	-	(83,396)
永續可換股證券持有人		(,,
來自持續經營業務	4,866	12,870
來自已終止經營業務	-	-
	820,856	900,154



附錄三: 合併中期財務狀況表

資產及負債 非流動資產	未經審核 於二零二五年 六月三十日 千港元	經審核 於二零二四年 十二月三十一日 千港元
無形資產	5,785,181	5,681,264
投資物業	2,966,703	2,518,568
物業、機器及設備	7,136,808	7,022,659
使用權資產	2,938,289	2,850,160
聯營公司及一間合營企業	1,526,167	1,592,330
透過其他綜合收益按公允價值列賬之金融資產	309,249	299,899
可換股債券之投資	4,721	5,714
其他非流動資產	187,669	223,055
遞延稅項	242,444	223,588
	21,097,231	20,417,237
流動資產		
透過損益按公允價值列賬之金融資產	501	496
存貨	340,069	322,723
應收賬項、預付款項及訂金	15,227,688	14,584,890
可收回稅項	359,683	314,586
應收同系附屬公司款項	116,492	457,578
應收關連公司款項	6,547	1,744
應收聯營公司款項	7,623	4,780
受限制及有抵押之銀行存款	30,393	20,500
銀行結存及手頭現金	6,092,495	6,577,951
	22,181,491	22,285,248



附錄三:合併中期財務狀況表(續)

	未經審核 於二零二五年 六月三十日 千港元	經審核 於二零二四年 十二月三十一日 千港元
流動負債		
租賃負債	933,928	880,498
應付賬項、已收訂金及應計項目	10,548,544	10,821,919
供應商融資應付款項	148,550	-
應付同系附屬公司款項	248,082	6,329
應付關連公司款項	134,126	140,547
稅項	532,627	562,134
來自非控制性權益之貸款	-	23,228
短期銀行貸款及長期銀行貸款之本期部分	2,751,005	2,916,725
銀行透支	14,475	168,316
	15,311,337	15,519,696
非流動負債		
來自非控制性權益之貸款	200,166	202,405
長期銀行貸款	6,250,922	5,904,173
租賃負債	1,410,633	1,397,015
遞延稅項	522,141	508,776
退休福利債務	30,690	31,458
其他非流動負債	68,430	59,831
	8,482,982	8,103,658
資產減負債	19,484,403	19,079,131
權益 本公司股東應佔資本及儲備		
股本	903,715	903,715
股份溢價	4,074,218	4,074,218
就股份獎勵計劃持有之股份	(37,221)	(43,955)
保留溢利及其他儲備	12,068,293	11,047,675
	17,009,005	15,981,653
永續可換股證券	-	774,101
非控制性權益	2,475,398	2,323,377
總權益	19,484,403	19,079,131

